As MICA adopts an agile and responsible "right next step" approach to cope with and rise through the pandemic crisis, we base our decisions and actions on current and trusted information and observe the governmental mandates in effect.

Below is a set of COVID-10 projections and reopening guidance documents that underpin MICA's navigational efforts. In addition, this Appendix shares a curated list of useful articles and resources for interested campus community members.

## **COVID-19 Projections & Reopening Guidance**

- » Maryland Higher Education Reopening: MICUA Return to Campus Planning Guidance
- » Maryland State Reopening: Maryland Strong Roadmap to Recovery
- » <u>City of Baltimore Reopening: Phase 1</u>
- » The American College Health Association (ACHA): Guidelines for Reopening of Institutions of Higher Education in the COVID-19 Era
- » National Reopening: AEI National Coronavirus Response: A Roadmap to Reopening
- » International Case Study of Higher Education Reopening: <u>BCG</u> <u>Study of Higher Education Reopening in China</u>

## Other Resources & Articles of Interest

- » The Atlantic's Our Pandemic Summer
- » Understanding the Phases of the Pandemic
- » Washington Post's Post-Pandemic Workplace article